

## Resources (S151 Officer)

	Original Budget 2024-25 £	Forecast Budget 2024-25 £	Projection 2025-26 £	Projection 2026-27 £	Projection 2027-28 £	Projection 2028-29 £
<b>Corp Costs &amp; Provs</b>						
Employees	1,783,210	1,783,210	1,880,000	2,567,860	2,591,180	2,615,500
Supplies & Services	460,860	460,860	454,810	434,750	435,580	435,580
<b>Total Expenditure</b>	<b>2,244,070</b>	<b>2,244,070</b>	<b>2,334,810</b>	<b>3,002,610</b>	<b>3,026,760</b>	<b>3,051,080</b>
Grants and contributions	0	0	(1,111,410)	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(1,111,410)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Direct Service Cost</b>	<b>2,244,070</b>	<b>2,244,070</b>	<b>1,223,400</b>	<b>3,002,610</b>	<b>3,026,760</b>	<b>3,051,080</b>
Central Support Services	289,280	289,280	289,280	289,280	289,280	289,280
Movement in Reserves	0	0	2,234,400	(316,240)	0	0
Recharge to Services	226,880	226,880	(708,550)	275,530	303,650	303,650
<b>Total Service Cost</b>	<b>2,760,230</b>	<b>2,760,230</b>	<b>3,038,530</b>	<b>3,251,180</b>	<b>3,619,690</b>	<b>3,644,010</b>
<b>Corp Initiatives</b>						
Central Support Services	45,000	45,000	45,000	45,000	45,000	45,000
<b>Total Service Cost</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Corporate Insurance</b>						
Premises	606,430	606,430	805,320	885,850	930,140	976,650
Supplies & Services	4,500	9,990	6,990	79,730	9,450	9,450
<b>Total Expenditure</b>	<b>610,930</b>	<b>616,420</b>	<b>812,310</b>	<b>965,580</b>	<b>939,590</b>	<b>986,100</b>
Customer & client receipts	(142,120)	(147,610)	(93,182)	(102,500)	(107,620)	(113,000)
<b>Total Income</b>	<b>(142,120)</b>	<b>(147,610)</b>	<b>(93,182)</b>	<b>(102,500)</b>	<b>(107,620)</b>	<b>(113,000)</b>
<b>Direct Service Cost</b>	<b>468,810</b>	<b>468,810</b>	<b>719,128</b>	<b>863,080</b>	<b>831,970</b>	<b>873,100</b>
Movement in Reserves	61,470	61,470	79,080	12,200	91,660	91,660
Recharge to Services	(534,710)	(534,710)	(588,580)	(648,000)	(713,390)	(713,390)
<b>Total Service Cost</b>	<b>(4,430)</b>	<b>(4,430)</b>	<b>209,628</b>	<b>227,280</b>	<b>210,240</b>	<b>251,370</b>

## Corporate Mgt Team

Employees	1,606,490	1,497,340	1,545,580	1,612,040	1,681,360	1,753,660
Transport	38,820	37,870	20,640	20,640	20,640	20,640
Supplies & Services	5,510	5,510	(80,470)	(81,130)	(81,830)	(82,660)
<b>Total Expenditure</b>	<b>1,650,820</b>	<b>1,540,720</b>	<b>1,485,750</b>	<b>1,551,550</b>	<b>1,620,170</b>	<b>1,691,640</b>
<b>Direct Service Cost</b>	<b>1,650,820</b>	<b>1,540,720</b>	<b>1,485,750</b>	<b>1,551,550</b>	<b>1,620,170</b>	<b>1,691,640</b>
Central Support Services	26,390	26,390	26,390	26,390	26,390	26,390
Recharge to Services	230	230	230	230	230	230
<b>Total Service Cost</b>	<b>1,677,440</b>	<b>1,567,340</b>	<b>1,512,370</b>	<b>1,578,170</b>	<b>1,646,790</b>	<b>1,718,260</b>

## Financial Services

Employees	963,360	986,370	1,076,420	1,122,710	1,170,990	1,221,340
Transport	1,200	1,200	1,000	1,000	1,000	1,000
Supplies & Services	39,630	39,630	48,000	48,000	48,000	48,000
Agency & Benefit Payments	0	0	10,000	10,000	10,000	10,000
<b>Total Expenditure</b>	<b>1,004,190</b>	<b>1,027,200</b>	<b>1,135,420</b>	<b>1,181,710</b>	<b>1,229,990</b>	<b>1,280,340</b>
<b>Direct Service Cost</b>	<b>1,004,190</b>	<b>1,027,200</b>	<b>1,135,420</b>	<b>1,181,710</b>	<b>1,229,990</b>	<b>1,280,340</b>
Central Support Services	43,220	43,220	41,830	41,830	41,830	41,830
Movement in Reserves	0	0	10,000	10,000	10,000	10,000
Recharge to Services	(90,730)	(90,730)	(93,130)	(95,430)	(97,220)	(99,220)
<b>Total Service Cost</b>	<b>956,680</b>	<b>979,690</b>	<b>1,094,120</b>	<b>1,138,110</b>	<b>1,184,600</b>	<b>1,232,950</b>

## ICT

Employees	987,880	987,880	1,045,240	1,088,550	1,133,720	1,180,840
Premises	4,390	4,390	4,500	4,600	4,600	4,600
Transport	2,570	2,570	2,570	2,570	2,570	2,570
Supplies & Services	328,000	328,000	343,130	343,890	344,680	345,510
<b>Total Expenditure</b>	<b>1,322,840</b>	<b>1,322,840</b>	<b>1,395,440</b>	<b>1,439,610</b>	<b>1,485,570</b>	<b>1,533,520</b>
Customer & client receipts	(45,320)	(45,320)	(45,320)	(45,320)	(45,320)	(45,320)
Grants & Contributions	0	0	0	0	0	0
<b>Total Income</b>	<b>(45,320)</b>	<b>(45,320)</b>	<b>(45,320)</b>	<b>(45,320)</b>	<b>(45,320)</b>	<b>(45,320)</b>
<b>Direct Service Cost</b>	<b>1,277,520</b>	<b>1,277,520</b>	<b>1,350,120</b>	<b>1,394,290</b>	<b>1,440,250</b>	<b>1,488,200</b>
Central Support Services	1,042,710	1,042,710	1,085,640	1,133,290	1,187,700	1,244,840
Movement in Reserves	(202,660)	(16,120)	(20,000)	0	0	0
Recharge to Services	(759,540)	(759,540)	(773,270)	(775,190)	(776,400)	(778,820)
<b>Total Service Cost</b>	<b>1,358,030</b>	<b>1,544,570</b>	<b>1,642,490</b>	<b>1,752,390</b>	<b>1,851,550</b>	<b>1,954,220</b>

**Int Audit & Fraud**

Employees	125,950	125,950	134,960	140,760	146,810	153,120
Transport	300	300	300	300	300	300
Supplies & Services	5,920	5,920	10,220	5,970	3,870	3,870
Agency & Benefit Payments	24,750	24,750	27,230	29,950	32,950	32,950
<b>Total Expenditure</b>	<b>156,920</b>	<b>156,920</b>	<b>172,710</b>	<b>176,980</b>	<b>183,930</b>	<b>190,240</b>
Customer & client receipts	(33,390)	(33,390)	(20,950)	0	0	0
<b>Total Income</b>	<b>(33,390)</b>	<b>(33,390)</b>	<b>(20,950)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Direct Service Cost</b>	<b>123,530</b>	<b>123,530</b>	<b>151,760</b>	<b>176,980</b>	<b>183,930</b>	<b>190,240</b>
Central Support Services	14,050	14,050	14,050	14,050	14,050	14,050
Movement in Reserves	0	0	0	0	0	0
Recharge to Services	(1,670)	(1,670)	(1,710)	(1,750)	(1,780)	(1,820)
<b>Total Service Cost</b>	<b>135,910</b>	<b>135,910</b>	<b>164,100</b>	<b>189,280</b>	<b>196,200</b>	<b>202,470</b>

**Revenues & Benefits**

Employees	2,061,380	2,061,380	2,279,610	2,364,140	2,465,800	2,571,830
Transport	10,370	10,370	8,930	8,930	8,930	8,930
Supplies & Services	250,000	250,000	226,050	231,930	236,980	237,080
Agency & Benefit Payments	25,900,070	25,900,070	25,400,070	24,900,070	24,183,290	24,183,290
<b>Total Expenditure</b>	<b>28,221,820</b>	<b>28,221,820</b>	<b>27,914,660</b>	<b>27,505,070</b>	<b>26,895,000</b>	<b>27,001,130</b>
Customer & client receipts	(873,270)	(873,270)	(823,770)	(824,270)	(603,500)	(603,500)
Grants & Contributions	(25,994,120)	(25,994,120)	(25,507,420)	(24,809,930)	(24,279,780)	(24,252,650)
<b>Total Income</b>	<b>(26,867,390)</b>	<b>(26,867,390)</b>	<b>(26,331,190)</b>	<b>(25,634,200)</b>	<b>(24,883,280)</b>	<b>(24,856,150)</b>
<b>Direct Service Cost</b>	<b>1,354,430</b>	<b>1,354,430</b>	<b>1,583,470</b>	<b>1,870,870</b>	<b>2,011,720</b>	<b>2,144,980</b>
Central Support Services	169,730	169,730	171,730	171,730	171,730	171,730
Movement in Reserves	(5,000)	(5,000)	(1,000)	(1,000)	(1,000)	(1,000)
Recharge to Services	14,180	14,180	9,300	9,300	9,300	9,300
<b>Total Service Cost</b>	<b>1,533,340</b>	<b>1,533,340</b>	<b>1,763,500</b>	<b>2,050,900</b>	<b>2,191,750</b>	<b>2,325,010</b>

Special Expenses

Supplies & Services	106,550	106,550	115,830	139,680	158,220	177,320
<b>Total Expenditure</b>	<b>106,550</b>	<b>106,550</b>	<b>115,830</b>	<b>139,680</b>	<b>158,220</b>	<b>177,320</b>
<b>Direct Service Cost</b>	<b>106,550</b>	<b>106,550</b>	<b>115,830</b>	<b>139,680</b>	<b>158,220</b>	<b>177,320</b>
Movement in Reserves	640	640	0	0	0	0
<b>Total Service Cost</b>	<b>107,190</b>	<b>107,190</b>	<b>115,830</b>	<b>139,680</b>	<b>158,220</b>	<b>177,320</b>

Treasury Management

Supplies & Services	11,560	11,560	11,810	12,060	12,310	12,310
<b>Total Expenditure</b>	<b>11,560</b>	<b>11,560</b>	<b>11,810</b>	<b>12,060</b>	<b>12,310</b>	<b>12,310</b>
<b>Total Service Cost</b>	<b>11,560</b>	<b>11,560</b>	<b>11,810</b>	<b>12,060</b>	<b>12,310</b>	<b>12,310</b>
<b>Resources Total</b>	<b>8,580,950</b>	<b>8,680,400</b>	<b>9,597,378</b>	<b>10,384,050</b>	<b>11,116,350</b>	<b>11,562,920</b>